Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

The organization may have to use a copy of this return to satisfy state reporting requirements

	2011
s.	Open to Public Inspection

A I	or the	2011 calendar year, or tax year beginning JUL 1, 2011 and ending	JUN 30, 2012	
В	Check if applicable:	C Name of organization	D Employer identifi	ication number
	Address change	UNIVERSITY OF CENTRAL FLORIDA		
H	∏Name	FOUNDATION, INC.	 59-621	1832
F	∐change ∏Initial ∐return	Doing Business As  Number and street (or P.0. box if mail is not delivered to street address)  Room/s		
	Termin-	12424 RESEARCH PARKWAY 140		32-1220
	Amende return	City or town, state or country, and ZIP + 4	G Gross receipts \$	52,269,876.
	Applica- tion	ORLANDO, FL 32826	H(a) Is this a group r	eturn
	pending	F Name and address of principal officer: ALBERT J FRANCIS II	for affiliates?	Yes X No
		12424 RESEARCH PARKWAY, SUITE 140, ORLANDO,	H(b) Are all affiliates in	cluded? Yes No
				list. (see instructions)
		WWW.UCFFOUNDATION.ORG	H(c) Group exemption	
			'ear of formation: 1968	M State of legal domicile; FL
F		Summary	DATION FNCOIDAGES	
ce		riefly describe the organization's mission or most significant activities: <u>THE UCF FOUN</u> TEWARDS AND CELEBRATES CHARITABLE (CONTINUED ON SCHEDULE O)	DATION ENCOURAGES,	
Governance	_	heck this box if the organization discontinued its operations or disposed of r	nore than 25% of its net a	ecate
ver	1	umber of voting members of the governing body (Part VI, line 1a)		36
Ğ		umber of independent voting members of the governing body (Part VI, line 1b)		34
80	1	otal number of individuals employed in calendar year 2011 (Part V, line 2a)		0
<u>viti</u>	1	otal number of volunteers (estimate if necessary)		600
Activities &		otal unrelated business revenue from Part VIII, column (C), line 12		158,140.
_	b N	et unrelated business taxable income from Form 990-T, line 34	7b	85,946.
			Prior Year	Current Year
ne	1	ontributions and grants (Part VIII, line 1h)	18,829,145.	<del> </del>
Revenue	1	rogram service revenue (Part VIII, line 2g)	2,030,644.	<del> </del>
Be	1	vestment income (Part VIII, column (A), lines 3, 4, and 7d)	4,845,537.	<del> </del>
		ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,973,082. 28,678,408.	
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,808,071.	10,605,038.
	1	enefits paid to or for members (Part IX, column (A), line 4)	0.	0.
ý	1	alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	9,691,460.	9,303,431.
Expenses	1	rofessional fundraising fees (Part IX, column (A), line 11e)	106,230.	301,699.
xpe	b To	otal fundraising expenses (Part IX, column (D), line 25) 4,879,305.		
Ш		ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	5,227,007.	5,174,472.
	18 To	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	26,832,768.	
- 10	<b>19</b> R	evenue less expenses. Subtract line 18 from line 12	1,845,640.	6,052,946.
Net Assets or Fund Balances			Beginning of Current Year	End of Year
sse. Bala	20 T	otal assets (Part X, line 16)	245,947,887.	244,702,385.
let ∕ und	21 To	otal liabilities (Part X, line 26)	39,944,268. 206,003,619.	38,657,279. 206,045,106.
P	22 N art	et assets or fund balances. Subtract line 21 from line 20	200,003,013.	200,045,100.
		es of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of m	ny knowledge and belief, it is
	-	and complete. Declaration of preparer (other than officer) is based on all information of which prep		,
Sig	n	Signature of officer	Date	
Her	e	ALBERT J FRANCIS II, CPA, CFO		
		Type or print name and title	I Data	LI DTIN
		Print/Type preparer's name Preparer's signature	Date Check L	PTIN
Pai	<u> </u>	HERESA A. BURDINE, CPA	self-employ	
	· -	irm's name MCGLADREY LLP	Firm's EIN	42-0714325
use	Only	Firm's address 7351 OFFICE PARK PL MELBOURNE, FL 32940	Phone no. 3	21-751-6200
Max	the IDS	6 discuss this return with the preparer shown above? (see instructions)	Filolie IIo. 3	Yes No
ivia	י וווס וווכ	, aloogoo tilio lotalli with tilo propalci ollowii above: 1555   15t Ubtibli51		153 110

Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response to any question in this Part III	<u> </u>
1	Briefly describe the organization's mission:	
	THE UCF FOUNDATION ENCOURAGES, STEWARDS AND CELEBRATES CHARITABLE	
	CONTRIBUTIONS FROM ALUMNI AND FRIENDS TO SUPPORT THE UNIVERSITY OF	
	CENTRAL FLORIDA. THE FOUNDATION ENHANCES RELATIONSHIPS WITH ALUMNI,	
	FRIENDS, FACULTY, STAFF AND COMMUNITY PARTNERS. (CONTINUED ON SCH O)	
2	Did the organization undertake any significant program services during the year which were not listed on	
	the prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allowed	ocations to
	others, the total expenses, and revenue, if any, for each program service reported.	1 710 000
4a	(Code:) (Expenses \$4,433,661. including grants of \$4,229,839. ) (Revenue \$	1,740,092.
	ATHLETICS EXPENSES PAID IN SUPPORT OF THE UNIVERSITY OF CENTRAL FLORIDA	
	ATHLETICS PROGRAM ENHANCE THE OVERALL ACADEMIC AND ATHLETIC EXPERIENCE	
	FOR STUDENTS AND HELPS PROVIDE FUNDS NECESSARY FOR UCF ATHLETICS TO	
	CONTINUE DEVELOPING A NATIONALLY COMPETITIVE ATHLETICS PROGRAM, FUNDS	
	HELP ASSIST UCF ATHLETICS IN PROVIDING THE RESOURCES NECESSARY FOR UCF	
	STUDENT ATHLETES TO SUCCEED IN THE CLASSROOM AND IN COMPETITION.	
	(Code: ) (Expenses \$ 3,891,142. including grants of \$ 2,985,168.) (Revenue \$	7 920 \
4b	(Code:) (Expenses \$3,891,142. including grants of \$2,985,168. ) (Revenue \$  ACADEMIC EXPENSES PAID IN SUPPORT OF THE UNIVERSITY OF CENTRAL FLORIDA	7,829.
	PROGRAMS INCLUDE FUNDING FOR PROGRAM EXPENSES AND SALARIES FOR	
	UNIVERSITY EMPLOYEES. ACADEMIC SUPPORT HELPS THE UNIVERSITY'S	
	OUTSTANDING FACULTY INSPIRE STUDENTS, FOSTER AND ENHANCE STRONG	
	ACADEMIC PROGRAMS, AND SERVE AS A KEY ELEMENT TO INSTITUTIONAL	
	GREATNESS. ENDOWED CHAIRS, EMINENT SCHOLARS, AND DISTINGUISHED	
	PROFESSORS ARE PRESTIGIOUS ACADEMIC POSITIONS HELD BY THE UNIVERSITY'S	
	MOST ACCOMPLISHED FACULTY. SPENDING TO SUPPORT THESE POSITIONS MEANS	
	THAT ACADEMIC EXCELLENCE WILL BE MAINTAINED AND SUPPORT FOR RESEARCH	
	PROJECTS AND INNOVATIVE PROGRAMS ARE AT THE HEART OF THE UCF LEARNING	
	EXPERIENCE. OPPORTUNITIES, CURRICULUM DEVELOPMENT, INTERNSHIPS,	
	INTERDISCIPLINARY WORK, EXPERIENTIAL LEARNING, (CONTINUED ON SCH O)	
4c	0.000.000	607.)
70	STUDENT AID - THE UCF FOUNDATION IS DEDICATED TO ENRICHING THE LIVES OF	
	UCF STUDENTS; THEREFORE, THE FOUNDATION SOLICITS DONATIONS TO SUPPORT	
	SCHOLARSHIPS TO BENEFIT UCF STUDENTS. SCHOLARSHIPS ARE DESIGNED TO	
	REWARD, ENCOURAGE AND ASSIST STUDENTS IN PURSUING ACADEMIC EXCELLENCE.	
	SCHOLARSHIPS HELP ATTRACT A DIVERSE STUDENT BODY THAT CONTINUES TO	
	BRING VARIOUS TALENTS AND AMBITIOUS GOALS TO ALL FACETS TO THE	
	UNIVERSITY. SCHOLARSHIP FUNDS ARE TRANSFERRED TO THE UNIVERSITY FOR	
	ADMINISTRATION AND PROCESSING.	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ 3,999,193. including grants of \$ 416,736.) (Revenue \$ 1,121,040	•)
4e	Total program service expenses ► 15,127,972.	
		Form <b>990</b> (2011)

#### Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		х
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	х	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	•		
•	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			v
46	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	40		Х
17	located outside the United States? If "Yes," complete Schedule F, Parts III and IV  Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	16		
17	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		

# Form 990 (2011) FOUNDATION, INC. Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		Yes	No
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete</i>			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a	х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	37		Х
	Note. All Form 990 filers are required to complete Schedule O	1	х	l

#### 59-6211832 Statements Regarding Other IRS Filings and Tax Compliance Part V

	Check if Schedule O contains a response to any question in this Part V			Ш
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			ĺ
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			ĺ
	any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			ĺ
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
40	amounts due or received from them.)	40		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans  They the amount of receives an head			
	Enter the amount of reserves on hand  Did the expanization receive any payments for indeed temping convices during the tay year?	146		Х
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Δ.
a	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	000	(0044)

FOUNDATION, INC. 59-6211832

Part VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 2 through 7b below, and through 7b below 7b be	ınse
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	
	Check if Schedule O contains a response to any question in this Part VI	Х

Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	3	6		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	3	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with	any other			
	officer, director, trustee, or key employee?			2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the	ne direc	t supervision			
	of officers, directors, or trustees, or key employees to a management company or other person? $\dots$			3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form	990 wa	ıs filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		5		X
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint	one or			
	more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockh	olders, or			
	persons other than the governing body?			7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	•			
	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real	ached a	at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		X
sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenu	e Code.)			
				L.	Yes	No
	Did the organization have local chapters, branches, or affiliates?			10a	Х	
D	If "Yes," did the organization have written policies and procedures governing the activities of such or and have a procedure and procedures governing the activities of such or and have a procedure and procedure a	-		406	х	
44.	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	X	
	Has the organization provided a complete copy of this Form 990 to all members of its governing boo	ay belo	re ming the form?	11a	21	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise		flicte?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If ")			120		
·	in Schedule O how this was done			12c	х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approv					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		аоронаон			
а	The organization's CEO, Executive Director, or top management official			15a		Х
	Other officers or key employees of the organization			15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment v	vith a			
	taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic	ınizatio	n's			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ▶ NJ , NY , OR , NH					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Sect	ion 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.					
	Own website Another's website Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, c	onflict (	of interest policy, a	nd finar	ncial	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books a	ınd rec	ords of the organiz	ation:		
	ALBERT J. FRANCIS II - 407-882-1220					
	12424 RESEARCH PARKWAY SUITE 140, ORLANDO, FL 32826					

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	not c , unle: cer an	ss pe	ition more rson	than	th an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) JUDY ALBERTSON								_	_	_
DIRECTOR	1.00	Х				<u> </u>		0.	0.	0.
(2) RICHARD O BALDWIN JR.	1 00									•
DIRECTOR	1.00	Х						0.	0.	0.
(3) SCOTT BUESCHER	1 00	, .							0	0
DIRECTOR (4) HANY GIRGIS	1.00	Х				<u> </u>		0.	0.	0.
DIRECTOR	1.00	х						0.	0.	0.
(5) JAMES R HOPES	1.00	^						0.	0.	<u> </u>
DIRECTOR	1.00	х						0.	0.	0.
(6) PHYLLIS KLOCK	1.00	Δ.						· · ·	0.	
DIRECTOR	1.00	x						0.	0.	0.
(7) RONALD C THOW	1.00							0.	0.	
DIRECTOR	1.00	x						0.	0.	0.
(8) RAJESH S TOLETI		-								
DIRECTOR	1.00	х						0.	0.	0.
(9) RICK WALSH										
DIRECTOR	1.00	х						0.	0.	0.
(10) JEAN GOULD										
DIRECTOR	1.00	х						0.	0.	0.
(11) RITA LOWNDES										
DIRECTOR	1.00	х						0.	0.	0.
(12) JORGE LOPEZ										
DIRECTOR	1.00	х						0.	0.	0.
(13) ANTHONY CONNELLY										
DIRECTOR	1.00	х						0.	0.	0.
(14) JAMES A JAHNA SR.										
DIRECTOR	1.00	Х						0.	0.	0.
(15) NELSON J MARCHIOLI										
DIRECTOR	1.00	Х						0.	0.	0.
(16) MARGERY L PABST										_
DIRECTOR	1.00	Х						0.	0.	0.
(17) JOHN R SPROULS										
DIRECTOR	1.00	Х						0.	0.	0.

132007 01-23-12

FOUNDATION, INC.

59-6211832

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (A) (D) (F) (E) Position Average Name and title Reportable Reportable Estimated (do not check more than one hours per box, unless person is both an compensation compensation amount of officer and a director/trustee) week from from related other (describe the organizations compensation hours for (W-2/1099-MISC) organization from the related (W-2/1099-MISC) organization ndividual trustee organizations and related ey employee in Schedule organizations O) (18) MARK CALABRESE DIRECTOR 1.00 Х 0 0 0. (19) MARCOS MARCHENA DIRECTOR/VICE CHAIR 1.00 Х Х 0 0 0. (20) LARRY TOBIN 0. DIRECTOR/SECRETARY 1.00 Х Х 0 0 (21) RITA ADLER 0. DIRECTOR 1.00 Х 0 0 (22) MELANIE FERNANDEZ DIRECTOR/TREASURER Х x O n 0. 1.00 (23) JAMES FERRELL DIRECTOR/CO-VICE CHAIR 1.00 Х Х 0 0 0. (24) GEORGE GLANCE DIRECTOR 1.00 Х 0 0 0. (25) SURESH GUPTA DIRECTOR 1.00 Х 0 0 0. (26) ANTHONY NICHOLSON DIRECTOR 1.00 0 0 0. 0 0. 0. 239,394. 0 c Total from continuation sheets to Part VII, Section A 1,390,236 1,390,236. 0. 239.394. d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable

compensation from the organization

		3 Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on	3
3 X	3	line 1a? If "Yes," complete Schedule J for such individual	
		4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization	4
4 X	4	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	
		5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services	5
5 X	5	rendered to the organization? If "Yes," complete Schedule J for such person	
4 X 5 X	4 5	<ul> <li>For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual</li> <li>Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services</li> </ul>	4 5

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MECHANICAL SERVICES OF CENTRAL FLORIDA		
9820 SATELLITE BLVD, ORLANDO, FL 32837	HVAC/MECHANICAL SERVICES	712,191.
CUSHMAN & WAKEFIELD		
12424 RESEARCH PARKWAY, ORLANDO, FL 32826	BLDG MANAGEMENT SERVICES	534,362.
D & A BUILDING SERVICES, INC.		
321 GEORGIA AVENUE, LONGWOOD, FL 32750	MAINTENANCE	373,721.
MACDADE CONSTRUCTION, INC.		
1200 S SANFORD AVENUE, SANFORD, FL 32771	CONSTRUCTION	367,297.
BENTZ WHALEY FLESSNER & ASSOCIATES		
7251 OHMS LANE, MINNEAPOLIS, MN 55439	CONSULTING SERVICES	283,159.
2 Total number of independent contractors (including but not limited	to those listed above) who received more than	
\$100,000 of compensation from the organization	14	

SEE PART VII, SECTION A CONTINUATION SHEETS

Name and title	Highest compensated employee Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related
Der   Week     Description	compensated employee	from the organization	from related organizations	other compensation from the organization
(27) HAROLD MILLS DIRECTOR (28) MANHAR R RAMA DIRECTOR (29) KEVIN BARKMAN DIRECTOR (30) BEAT KAHLI DIRECTOR (31) JIM ATCHISON DIRECTOR (32) LARRY CHASTANG DIRECTOR (32) LARRY CHASTANG DIRECTOR (33) CAROL CRAIG DIRECTOR (34) GERALD RUTBERG DIRECTOR (35) KENNETH BRADLEY DIRECTOR (36) JOANNE PUGLISI DIRECTOR (37) MICHAEL MANGLARDI CHAIR (38) MICHAEL MANGLARDI CHAIR (39) DR. JOHN C HITT EX-OFFICIO DIRECTOR/PRESIDENT OF UCF (40) ROBERT J HOLMES CHIEF EXECUTIVE OFFICER (41) BEN MCMAHAN (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (40) ON X  (41) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (44) ON X  (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (40) ON X  (41) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (44) ON X  (45) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (40) ON X  (41) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (42) ON X  (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (44) ON X  (45) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (40) ON X  (41) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (40) ON X  (41) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER	Highest compensated employee	organization		from the organization
DIRECTOR				and related organizations
(28) MANHAR R RAMA   DIRECTOR   1.00				_
DIRECTOR 1.00 X		0.	0.	(
(29) KEVIN BARKMAN				
DIRECTOR 1.00 X		0.	0.	(
(30) BEAT KAHLI DIRECTOR (31) JIM ATCHISON DIRECTOR (32) LARRY CHASTANG DIRECTOR (33) CAROL CRAIG DIRECTOR (34) GERALD RUTBERG DIRECTOR (35) KENNETH BRADLEY DIRECTOR (36) JOANNE PUGLISI DIRECTOR (37) MICHAEL MANGLARDI CHAIR (38) MICHAEL J GRINDSTAFF DIRECTOR/IMMEDIATE PAST CHAIR (39) DR. JOHN C HITT EX-OFFICIO DIRECTOR/PRESIDENT OF UCF (40) ROBERT J HOLMES CHIEF EXECUTIVE OFFICER (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER (40.00 X  (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER (40.00 X				
DIRECTOR		0.	0.	(
(31) JIM ATCHISON		_		
DIRECTOR		0.	0.	(
Carry Chastang   Carry Chastang   Carry Chastang   Carry Chair   Carry Chastang   Carry Chair   Ca				
DIRECTOR 1.00 X		0.	0.	(
(33) CAROL CRAIG				
DIRECTOR 1.00 X		0.	0.	(
(34) GERALD RUTBERG   1.00   X				
DIRECTOR 1.00 X		0.	0.	(
(35) KENNETH BRADLEY				
DIRECTOR		0.	0.	(
1.00   X		_		
DIRECTOR		0.	0.	(
(37) MICHAEL MANGLARDI  CHAIR  (38) MICHAEL J GRINDSTAFF  DIRECTOR/IMMEDIATE PAST CHAIR  (39) DR. JOHN C HITT  EX-OFFICIO DIRECTOR/PRESIDENT OF UCF  (40) ROBERT J HOLMES  CHIEF EXECUTIVE OFFICER  (41) BEN MCMAHAN  CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER  40.00  X		_		
CHAIR  (38) MICHAEL J GRINDSTAFF  DIRECTOR/IMMEDIATE PAST CHAIR  (39) DR. JOHN C HITT  EX-OFFICIO DIRECTOR/PRESIDENT OF UCF  (40) ROBERT J HOLMES  CHIEF EXECUTIVE OFFICER  (41) BEN MCMAHAN  CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER  40.00  X		0.	0.	(
(38) MICHAEL J GRINDSTAFF DIRECTOR/IMMEDIATE PAST CHAIR  (39) DR. JOHN C HITT EX-OFFICIO DIRECTOR/PRESIDENT OF UCF  (40) ROBERT J HOLMES CHIEF EXECUTIVE OFFICER  (41) BEN MCMAHAN CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER  40.00  X				
DIRECTOR/IMMEDIATE PAST CHAIR  (39) DR. JOHN C HITT  EX-OFFICIO DIRECTOR/PRESIDENT OF UCF  (40) ROBERT J HOLMES  CHIEF EXECUTIVE OFFICER  (41) BEN MCMAHAN  CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER  40.00  X		0.	0.	
(39) DR. JOHN C HITT  EX-OFFICIO DIRECTOR/PRESIDENT OF UCF  (40) ROBERT J HOLMES  CHIEF EXECUTIVE OFFICER  (41) BEN MCMAHAN  CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER  40.00  X				
EX-OFFICIO DIRECTOR/PRESIDENT OF UCF 1.00 X (40) ROBERT J HOLMES CHIEF EXECUTIVE OFFICER 40.00 X (41) BEN MCMAHAN CHIEF OPERATING OFFICER 40.00 X (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER 40.00 X (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER 40.00 X		0.	0.	
(40) ROBERT J HOLMES CHIEF EXECUTIVE OFFICER  (41) BEN MCMAHAN CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER  40.00  X				
CHIEF EXECUTIVE OFFICER 40.00 X  (41) BEN MCMAHAN  CHIEF OPERATING OFFICER 40.00 X  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER 40.00 X  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER 40.00 X		0.	0.	(
(41) BEN MCMAHAN  CHIEF OPERATING OFFICER  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER  40.00  X		272 220	0.	27 26
CHIEF OPERATING OFFICER 40.00 X  (42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER 40.00 X  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER 40.00 X		272,220.	0.	37,26
(42) GEORGE A YEARWOOD  CHIEF FINANCIAL OFFICER 40.00 X  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER 40.00 X		163 925	0.	31 75
CHIEF FINANCIAL OFFICER 40.00 X  (43) ALBERT FRANCIS II  CHIEF FINANCIAL OFFICER 40.00 X		163,925.	0.	31,759
(43) ALBERT FRANCIS II CHIEF FINANCIAL OFFICER 40.00 X		94,995.	0.	22,12
CHIEF FINANCIAL OFFICER 40.00 X		J±,333.	0.	22,12
		9,195.	0.	15:
(11) SOTEL MERCHELIK		3,133.	0.	13
CHIEF DEVELOPMENT OFFICER 40.00 X		175,187.	0.	29,72
(45) THOMAS MESSINA	-	2.5,257.		25,72
	,	146,559.	0.	25,52
(46) MARGARET JARRELL-COLE	ΧI			
ASSOCIATE VP LEGAL COUNCIL 40.00	Х	145,967.	0.	13,41

Form 990 (2011) FOUNDATION, 1									59-621183	
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A) Name and title	<b>(B)</b> Average hours			<b>)(</b> Pos	C) ition that	ı		( <b>D</b> ) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(47) JAMES STEWART	40.00							120.552		25 222
ASSISTANT VP CHIEF INFORMATION OFFIC	40.00					Х		132,663.	0.	25,283.
(48) JEFF ULMER ASSISTANT VP	40.00					х		132,718.	0.	24,583.
(49) KARA FLEHARTY SCHULTZ	40.00							132,710.	0.	24,505.
ASSISTANT VP DEVELOPMENT	40.00					х		116,807.	0.	29,565.
Total to Part VII, Section A, line 1c								1,390,236.		239,394.

Pa	rt VII	Statement of Rever	nue					
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts	1 a	Federated campaigns	1a					
ira		Membership dues		2,577,291.				
Ę,		Fundraising events		161,019.				
##		Related organizations		•				
S, G		Government grants (contribut	······	6,883,612.				
Sil		All other contributions, gifts, gran	<i>'</i>	, , , , , , , , , , , , , , , , , ,				
e it	'	similar amounts not included abo		11,751,217.				
Contributions, Gifts, Grants and Other Similar Amounts	_	Noncash contributions included in lines		47,442.	21 272 120			
O B	<u>h</u>	Total. Add lines 1a-1f			21,373,139.			
				Business Code				
<u>ic</u> e	2 a	PROGRAM REVENUES		611710	2,243,500.	2,243,500.		
er v	b							
o Si	С							
e a	d							
Program Service Revenue	е							
ا تە	f	All other program service reve	nue	611710	24,464.	24,464.		
	g	Total. Add lines 2a-2f			2,267,964.			
	3	Investment income (including	dividends, intere	st, and				
		other similar amounts)			2,854,233.			2,854,233.
	4	Income from investment of ta						
	5	Royalties	1	244,368.		53,749.	190,619.	
		,	(i) Real	(ii) Personal				
	6 a	Gross rents	<b>—</b> "	(.,,				
		Less: rental expenses	6,753,165.					
		Rental income or (loss)	2,267,377.					
				<b>&gt;</b>	2,267,377.			2,267,377.
		Gross amount from sales of	(i) Securities	(ii) Other	=,=::,:::•			
	ı a		16,152,394.	(II) Other				
		assets other than inventory	10,132,334.					
	D	Less: cost or other basis	13 904 123					
		and sales expenses	13,904,123.					
		Gain or (loss)			2 249 271			2 249 271
		Net gain or (loss)			2,248,271.			2,248,271.
ne	8 a		ross income from fundraising events (not					
le l		including \$161						
Be		contributions reported on line 1c). See						
e		Part IV, line 18		230,816.				
Other Revenue		Less: direct expenses		165,402.				
		Net income or (loss) from fund	-	<b>&gt;</b>	65,414.			65,414.
	9 a	Gross income from gaming ac	tivities. See					
		Part IV, line 19	a					
	b	Less: direct expenses	b					
	С	Net income or (loss) from gam	ning activities					
	10 a	Gross sales of inventory, less	returns					
		and allowances		12,704.				
	b	Less: cost of goods sold		9,600.				
		Net income or (loss) from sales of inventory		3,104.		3,104.		
t		Miscellaneous Revenu		Business Code	,			
ı	11 a	ADVERTISING REVENUE		541800	101,287.		101,287.	
		MISCELLANEOUS		900099	12,429.	12,429.	, •	
					,	,		
	G C	All other revenue						
		All other revenue			113,716.			
		<b>Total.</b> Add lines 11a-11d <b>Total revenue.</b> See instructions.			31,437,586.	2,280,393.	158,140.	7,625,914.
13200 01-23	<b>12</b>	TOTAL TOVERNUE. SEE MISH NEHOLIS.		<b>P</b>	31,437,300.	2,200,333.	130,140.	Form <b>990</b> (2011)
u1-23	- 12							1 01111 <b>2 2 0</b> (2011)

FOUNDATION, INC.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	olete columns (B), (C), and (D).				
	Check if Schedule O contains a response		s Part IX(B)	(C)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	10,530,481.	10,530,481.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	74,557.	74,557.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	864,403.		374,930.	489,473
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	6,723,613.	1,675,206.	2,808,326.	2,240,081
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	387,215.	72,413.	151,975.	162,827
9	Other employee benefits	897,936.	142,567.	405,359.	350,010
10	Payroll taxes	430,264.	77,722.	176,281.	176,261
11	Fees for services (non-employees):				
а	Management				
b	Legal	93,821.	34,509.	59,312.	
С	Accounting	129,500.		129,500.	
d	, 9	156,560.	156,560.		
е	Professional fundraising services. See Part IV, line 17	301,699.			301,699
f	Investment management fees	227,432.		227,432.	
g	Other	615,260.	385,688.	163,545.	66,027
12	Advertising and promotion	261,337.	148,355.	17,839.	95,143
13	Office expenses	527,500.	238,536.	112,654.	176,310
14	Information technology	347,946.	14,431.	316,788.	16,727
15	Royalties				
16	Occupancy				
17	Travel	333,285.	218,347.	15,469.	99,469.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	585,534.	416,163.	25,205.	144,166
20	Interest	243,342.	173,942.	69,400.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	161,614.	6,667.	154,947.	
23	Insurance	69,496.	22,743.	44,609.	2,144.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	BANQUETS AND RECEPTIONS	467,521.	281,761.	4,002.	181,758.
b	PRINTING & REPRODUCTION	230,207.	25,582.	6,811.	197,814.
С	FACILITY/OTHER RENTALS	174,088.	63,764.	55,538.	54,786.
d	DUES & SUBSCRIPTIONS	168,551.	85,075.	8,137.	75,339.
е	All other expenses	381,478.	282,903.	49,304.	49,271.
25	Total functional expenses. Add lines 1 through 24e	25,384,640.	15,127,972.	5,377,363.	4,879,305.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2011)
Part X | Balance Sheet FOUNDATION, INC.

Pai	rt X	Balance Sheet					
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			102,100.	1	102,100
	2	Savings and temporary cash investments		16,418,068.	2	16,012,879	
	3	Pledges and grants receivable, net			4,800,688.	3	7,608,727
	4	Accounts receivable, net			251,205.	4	143,003
	5	Receivables from current and former officers, di					·
		employees, and highest compensated employe					
		of Schedule L				5	
	6	Receivables from other disqualified persons (as					
		4958(f)(1)), persons described in section 4958(c					
		employers and sponsoring organizations of sec					
		employees' beneficiary organizations (see instru				6	
ets	7	Notes and loans receivable, net		literature and the second seco		7	128,905
Assets	8	Inventories for sale or use				8	,
٩	9	Donat did some seed and defermed also made			1,325,347.	9	677,122
		Land, buildings, and equipment: cost or other	l I		, ,		,
		basis. Complete Part VI of Schedule D	10a	90,702,296.			
	l h		10b	16,397,005.	74,579,009.	10c	74,305,291.
	11	Investments - publicly traded securities	-		141,265,340.	11	138,773,639.
	12	Investments - other securities. See Part IV, line		7,026,061.	12	6,797,014	
	13	Investments - program-related. See Part IV, line	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	13	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11	180,069.	15	153,705		
	16	Total assets. Add lines 1 through 15 (must equ			245,947,887.	16	244,702,385.
	17	Accounts payable and accrued expenses	2,106,651.	17	2,227,016.		
	18			112,459.	18	52,964	
	19	Grants payable Deferred revenue		2,564,969.	19	2,750,928	
	20	Tax-exempt bond liabilities			24,906,479.	20	24,455,297.
m	21	Escrow or custodial account liability. Complete			,,	21	
Liabilities	22	Payables to current and former officers, directo				21	
iii	~~	highest compensated employees, and disqualif					
Lis		-f O -le - alcale I	-			22	
	23	Secured mortgages and notes payable to unrela			9,249,612.	23	8,184,608.
	24	Unsecured notes and loans payable to unrelate		F	-,,	24	-,,
	25	Other liabilities (including federal income tax, pa				27	
	23	parties, and other liabilities not included on lines					
		0 1 1 1 5			1,004,098.	25	986,466,
	26	Total liabilities. Add lines 17 through 25			39,944,268.	26	38,657,279.
	20	Organizations that follow SFAS 117, check he			,,	20	,,
w		lines 27 through 29, and lines 33 and 34.		and complete			
č	27	Unrestricted net assets				27	
alar	28	Temporarily restricted net assets				28	
Ä	29					29	
Ĕ	29	Organizations that do not follow SFAS 117, c		oro X and		23	
F		complete lines 30 through 34.	HECK II	ere 🖊 📖 anu			
ls o	20	= =			50,116,252.	30	47,542,936
sse	30	Capital stock or trust principal, or current funds			43,204,001.	31	44,282,745
Net Assets or Fund Balances	31	Paid-in or capital surplus, or land, building, or ed			112,683,366.	32	114,219,425
Red	32	Retained earnings, endowment, accumulated in			206,003,619.		206,045,106
_	33	Total net assets or fund balances			245,947,887.	33	
	34	Total liabilities and net assets/fund balances			240,341,001.	34	244,702,385.

Form	n 990 (2011) FOUNDATION, INC.	59-	5211832		Pa	ge <b>12</b>
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		31	,437	,586.
2	Total expenses (must equal Part IX, column (A), line 25)	2		25	,384	,640.
3	Revenue less expenses. Subtract line 2 from line 1	3		6	,052	,946.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		206	,003	,619.
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 6	,011	,459.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		206	,045	,106.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					Х
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.				
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?					Х
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
С			Г			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a				
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	udit			
	Act and OMB Circular A-133?			За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ		ıdit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.			3b		

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

UNIVERSITY OF CENTRAL FLORIDA

FOUNDATION INC.

Employer identification number 59-6211832

Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name. 4 city, and state: X An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below. Yes Nο the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (iii) Type of (vi) Is the (iv) Is the organization (v) Did you notify the (i) Name of supported (ii) EIN (vii) Amount of organization in col. organization organization in col. in col. (i) listed in your organization support (i) organized in the (described on lines 1-9 governing document? (i) of your support? U.S.? above or IRC section (see instructions)) Yes No Yes Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

Total

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

UNIVERSITY OF CENTRAL FLORIDA

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.")	30,259,329.	14,964,623.	9,517,813.	18,829,145.	21,373,139.	94,944,049.
_		30,239,329.	14,904,023.	9,317,013.	10,029,145.	21,373,139.	34,344,043.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
_	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	20 050 200	14 064 602	0.515.013	10 000 145	04 252 420	04 044 040
	Total. Add lines 1 through 3	30,259,329.	14,964,623.	9,517,813.	18,829,145.	21,373,139.	94,944,049.
5	•						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,234,650.
	Public support. Subtract line 5 from line 4.						93,709,399.
	ction B. Total Support						
	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	30,259,329.	14,964,623.	9,517,813.	18,829,145.	21,373,139.	94,944,049.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	9,979,551.	8,430,141.	6,511,937.	5,469,582.	5,026,512.	35,417,723.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	211,458.	1,013,399.	210,210.	165,722.	167,740.	1,768,529.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	478,611.	132,621.	3,757.	2,469.	12,429.	629,887.
11	<b>Total support.</b> Add lines 7 through 10						132,760,188.
	Gross receipts from related activities,	etc. (see instruction	ons)			12	6,038,155.
	First five years. If the Form 990 is for					n 501(c)(3)	
	organization, check this box and stop	here					
Sec	ction C. Computation of Publ						·
14	Public support percentage for 2011 (I	ine 6, column (f) di	vided by line 11, c	olumn (f))		14	70.59 %
	Public support percentage from 2010					15	65.23 %
	33 1/3% support test - 2011. If the o					nore, check this bo	x and
	stop here. The organization qualifies	-					
b	33 1/3% support test - 2010. If the c						
	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
h	10% -facts-and-circumstances tes	-		*	-		
	more, and if the organization meets the						
	organization meets the "facts-and-circ		•		•		
18	Private foundation. If the organization						
	Trivate loundation. If the organization	n did not oneon a	55X 011 IIII 6 10, 102	i, 100, 17a, 01 17L		edule A (Form 990	

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, <b>, ,</b>					
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
	Total support (Add lines 9, 10c, 11, and 12.)  First five years. If the Form 990 is fo	r the organization's	e firet eacond this	d fourth or fifth t	av vear as a soction	1 on 501(c)(3) organi:	zation
		· ·			•		
Se	ction C. Computation of Publ						<u>F</u>
	Public support percentage for 2011 (			column (f))		15	%
16	Public support percentage from 2010					16	%
Se	ction D. Computation of Inve					•	
17	Investment income percentage for 20	<b>)11</b> (line 10c, colur	nn (f) divided by lir	ne 13, column (f))		17	%
18	Investment income percentage from	<b>2010</b> Schedule A,	Part III, line 17			18	%
	a 33 1/3% support tests - 2011. If the					33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	e organization qual	ifies as a publicly	supported organiz	ation	▶□
k	33 1/3% support tests - 2010. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che		•			-	
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	<b>&gt;</b>

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

**Employer identification number** 

UNIVERSITY OF CENTRAL FLORIDA FOUNDATION, INC. 59-6211832 Organization type (check one): Filers of Section: 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF),

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
UNIVERSITY OF CENTRAL FLORIDA

FOUNDATION, INC.

Employer identification number

59-6211832

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$6,883,612.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ \$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)

Name of organization
UNIVERSITY OF CENTRAL FLORIDA
FOUNDATION, INC.

Employer identification number

59-6211832

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	00 000 E7 or 000 PEV/2011V

	INIZATION Y OF CENTRAL FLORIDA		Employer identification number
OUNDATION			59-6211832
Part III	Exclusively religious, charitable, etc., indiv year. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc.  Use duplicate copies of Part III if additional	idual contributions to section 501(or e following line entry. For organizations, contributions of \$1,000 or less for al space is needed.	(c)(7), (8), or (10) organizations that total more than \$1,000 for total tions completing Part III, enter for the year. (Enter this information once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
- - -	Transferee's name, address, an	(e) Transfer of git	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
—   <del>-</del>		(e) Transfer of git	
	Transferee's name, address, an		Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of git	
-	Transferee's name, address, an	Q ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferration	(e) Transfer of git	
-	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee

#### **SCHEDULE C**

(Form 990 or 990-EZ)

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
 Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

• Se	ction 501(c)(4), (5), or (6) organiza	tions: Complete Part III.	Tax), or Form 550 Ez	i, r art v, mie ooe (r roxy r	ax,, tricii
Name	of organization UNIVERSITY	OF CENTRAL FLORIDA		Empl	oyer identification number
	FOUNDATION				59-6211832
Part	I-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 o	rganization.
<b>2</b> P	rovide a description of the organiz olitical expenditures olunteer hours			▶\$	
Part	I-B Complete if the ord	ganization is exempt und	er section 501(c)(	(3).	
	nter the amount of any excise tax				
2 Er	nter the amount of any excise tax	incurred by organization manage	ers under section 4955	<b>▶</b> \$	
3 If	the organization incurred a section	n 4955 tax. did it file Form 4720	for this year?	*	Yes No
	as a correction made?				
<b>b</b> If	"Yes." describe in Part IV.				
Part	I-C Complete if the org	ganization is exempt und	er section 501(c),	except section 501(	c)(3).
<b>1</b> Er	nter the amount directly expended	d by the filing organization for sec	ction 527 exempt funct	tion activities > \$	
<b>2</b> Er	nter the amount of the filing organ kempt function activities	ization's funds contributed to otl	her organizations for se	ection 527	
	otal exempt function expenditures				
	ne 17b				
	id the filing organization file <b>Form</b>				
	nter the names, addresses and er			-	
	ade payments. For each organiza	•	0 0		•
	ontributions received that were pr				te segregated fund or a
р	olitical action committee (PAC). If	additional space is needed, prov	ide information in Part	IV.	1
	(a) Name	<b>(b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

LHA

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Schedule C (Form 990 or 990-EZ) 2011					59-62	11832 Page <b>2</b>
Part II-A Complete if the org	•		mpt under sectio	n 501(c)(3) and fil	ed Form 5768	
(election under sec	tion 501	(h)).				
A Check Lifthe filing organiza	tion belong	s to an affi	liated group (and list ir	n Part IV each affiliated	group member's nan	ne, address, EIN,
expenses, and share	re of excess	lobbying	expenditures).			
B Check ► ☐ if the filing organiza	tion checke	ed box A ar	nd "limited control" pro	ovisions apply.		
Limi	ts on Lobb	ying Expe			(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a Total lobbying expenditures to influ	Jones publi	c opinion (	arass roots lobbying)			
<b>b</b> Total lobbying expenditures to influ						
c Total lobbying expenditures (add li						
d Other exempt purpose expenditure			<i>n</i>			
e Total exempt purpose expenditure						
f Lobbying nontaxable amount. Ente						
If the amount on line 1e, column (a) o	r (D) is:		bying nontaxable am			
Not over \$500,000		20% of	the amount on line 1e			
Over \$500,000 but not over \$1,000	0,000	\$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	00,000	\$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,	,000,000	\$225,00	00 plus 5% of the exce	ess over \$1,500,000.		
Over \$17,000,000		\$1,000,	000.			
g Grassroots nontaxable amount (er	iter 25% of	line 1f)				
h Subtract line 1g from line 1a. If zer	o or less, er	nter -0-				
i Subtract line 1f from line 1c. If zero	or less, en	0				
j If there is an amount other than ze	-	• • • • • • • • • • • • • • • • • • • •				•
reporting section 4911 tax for this			,			Yes No
			eraging Period Under			
	ations that	t made a s	ection 501(h) election	n do not have to comp es 2a through 2f on pa		
	Lobby	ying Expe	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2	008	<b>(b)</b> 2009	(c) 2010	<b>(d)</b> 2011	(e) Total
2a Lobbying nontaxable amount						
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount (150% of line 2d, column (e))						
<b>f</b> Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2011

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

UNIVERSITY OF CENTRAL FLORIDA

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b)	
of the lobbying activity.	Yes	No	Am	ount
1 During the year, did the filing organization attempt to influence foreign, national, state or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?	Х			
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X		
c Media advertisements?		X		
d Mailings to members, legislators, or the public?		X		
Publications, or published or broadcast statements?		X		
f Grants to other organizations for lobbying purposes?		X		
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X		
<ul><li>h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?</li><li>i Other activities?</li></ul>	X	Α		156,560.
	21			156,560.
j Total. Add lines 1c through 1i  2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х		130,300.
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501 (c) (d), section 501 (c) (d	on 501(c)	(5), or se	ection	
501(c)(6).	(-,	(-),		
			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		1		
Sabotantiany an (00/0 or more) added received nondeductible by members:				
<ul> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B   Complete if the organization is exempt under section 501(c)(4), section</li> </ul>	on 501(c)	2 3 (5), or se		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	on 501(c)   "No" OF	2 3 (5), or se R (b) Part		ne 3, is
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Schedule C (Form 990 or 990-EZ) 2011

#### UNIVERSITY OF CENTRAL FLORIDA

Part IV   Supplemental Information (continued) UNIVERSITY WITHIN REV EXTERNAL COMMUNITIES.	Schedule C (Form 990 or 990-EZ) 2011 FOUNDATION, INC.	59-6211832	Page 4
UNIVERSITY WITHIN KEY EXTERNAL COMMUNITIES.	Schedule C (Form 990 or 990-EZ) 2011 FOUNDATION, INC.  Part IV Supplemental Information (continued)		
NIVERSITY WITHIN KEY EXTERNAL COMMUNITIES.			
	UNIVERSITY WITHIN KEY EXTERNAL COMMUNITIES.		

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ► See separate instructions.

2011
Open to Public Inspection

Name of the organization UNIVERSITY OF CEN

UNIVERSITY OF CENTRAL FLORIDA

Employer identification number

FOUNDATION INC. 59-6211832 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990. Part IV. line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year ..... 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area X Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 1 Total number of conservation easements 2a Total acreage restricted by conservation easements 0.25 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register n Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of X No violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2011

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apoly):  a Public exhibition	Pai	t III   Organizations Maintaining C	ollections of Ar	t, Historical Tr	easures, o	r Othe	er Simil	ar Asse	<b>ts</b> (cont	inued)	
a Public achibibion d	3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that	are a s	ignificant	use of its	collectio	n items	
b Scholarly research c		(check all that apply):									
c	а	Public exhibition	d	Loan or exc	hange progra	ms					
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.  5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990. Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XIV and complete the following table:    Ves	b	Scholarly research	е	Other							
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or Form 990, Part IV, line 10 and 4 Additions during the year 1 ft. 2 ft. 2 ft. 1 ft. 1 ft. 1 ft. 2	С	Preservation for future generations									
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or Form 990, Part IV, line 10 and 4 Additions during the year 1 ft. 2 ft. 2 ft. 1 ft. 1 ft. 1 ft. 2	4	Provide a description of the organization's co	ollections and explain	how they further t	he organizatio	n's exe	mpt purpo	ose in Par	t XIV.		
The part IV   Escrew and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV. line 9, or reported an amount on Form 990, Part Al. line 21.  1a Is the organization an agent, fustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XIV and complete the following table:    Complete   Fire   Fir	5										
Teported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIV and complete the following table:  C Beginning balance  d Additions during the year  1									Yes		No
Teported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIV and complete the following table:  C Beginning balance  d Additions during the year  1	Pai								line 9, or		
on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIV and complete the following table:    Amount				· ·							
on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIV and complete the following table:    Amount	1a	Is the organization an agent, trustee, custod	an or other intermed	iary for contribution	s or other ass	sets not	included				
b If "Yes," explain the arrangement in Part XIV and complete the following table:    C   Amount									Yes		No
c Beginning balance d Additions during the year e Distributions during the year f Ending balance 2 Distributions during the year f Ending balance 3 Did the organization include an amount on Form 990, Part X, line 21?	b	If "Yes." explain the arrangement in Part XIV	and complete the fol	lowing table:							
c Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 217 bif Yes, explain the arrangement in Part XIV.  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.    Contributions   (a) Current year   (b) Prior year   (c) Two years back   (d) Three years back   (e) Four years back   (e) Four years back   (e) Four years back   (e) Two years back   (e) Four yea		, ,	,	3					Amount	t	
d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21?  Ves. *explain the arrangement in Part XIV.  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.    Comment	С	Beginning balance					1c				
Ending balance   16											
f Ending balance       1t       Yes       No         2a Did the organization include an amount on Form 990, Part X, line 21?       Yes       No         b If "Yes," explain the arrangement in Part XIV.       Yes       No         1a Beginning of year balance       (a) Current year       (b) Prior year       (c) Two years back       (d) Three years back       (e) Four years back         b Contributions       127,134,563, 102,788,478, 92,261,535, 115,271,254,       115,271,254,       (b) Contributions       1,684,967, 4,725,682, 2,017,999, 3,017,683, 102,788,478, 92,261,535, 115,271,254,       (c) No         b Contributions       1,684,967, 4,725,682, 2,017,999, 3,017,683, 102,788,478, 92,261,535, 115,271,254, 102,788,478, 102,7											
2a Did the organization include an amount on Form 990, Part X, line 21?    Part V   Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.    Can   Current year   (b) Prior year   (c) Two years back   (d) Three years back   (e) Four years back   (a) Three years back   (e) Four years back   (a) Three years	f										
Part V   Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.	2a	Did the organization include an amount on F	orm 990 Part X line	217					Yes		No.
Part V   Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.   (a) Current year   (b) Prior year   (c) Two years back   (d) Trier years back											
(a) Current year   (b) Prior year   (c) Two years back   (d) Three years back   (e) Four years back   (b) Four years back   (d) Three				swered "Yes" to Fo	rm 990. Part I	V. line 1	0.				_
1a Beginning of year balance       127,134,563.       102,788,478.       92,261,535.       115,271,254.         b Contributions       1,684,967.       4,725,682.       2,017,999.       3,017,683.         c Net investment earnings, gains, and losses of Grants or scholarships       467,687.       173,029.       72,140.       953,120.         d Grants or scholarships       467,687.       173,029.       72,140.       953,120.         e Other expenditures for facilities and programs       1,314,973.       967,696.       614,850.       3,410,961.         f Administrative expenses       2,958,021.       2,659,071.       2,265,383.       2,002,577.         g End of year balance       122,629,469.       127,134,564.       102,788,478.       92,261,535.         2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:       a Board designated or quasi-endowment ►       1.26 %         b Permanent endowment ►       98.74 %       %       Yes       Yes         c Temporarily restricted endowment ►       .00 %       Yes       Yes       No         3a Are there endowment funds not in the possession of the organization that are held and administered for the organization yes       3a(i) X       X         b If Yes* to 3a(ii), are the related organizations listed as required on Schedule R?       3b   Yes		· '						ears back	(e) Four	vears ba	ıck
b Contributions	1a	Beginning of year balance			· · ·		• •		(0)	<i>y</i>	
C Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses 2,958,021, 2,659,071, 2,265,383, 2,002,577, g End of year balance 2,958,021, 2,659,071, 2,265,383, 2,002,577, g End of year balance 1,262,469, 127,134,564, 102,788,478, 92,261,535,  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶ 1,26 % b Permanent endowment ▶ 98.74 % c Temporarily restricted endowment ▶ .00 % The percentages in lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations (ii) related organizations (iii) related organizations b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation  1a Land 47,640,384, 47,640,384, 57,652,503, 4,474,306, 539,270, 617,898.											
d Grants or scholarships	C										
e Other expenditures for facilities and programs  f. Administrative expenses  2,955,021. 2,659,071. 2,265,383. 2,002,577.  g End of year balance  122,629,469. 127,134,564. 102,788,478. 92,261,535.  Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment ▶ 98.74	4	5 / 5 /				-					_
and programs			,			,		,			
f Administrative expenses   2,958,021.   2,659,071.   2,265,383.   2,002,577.     g End of year balance   122,629,469.   127,134,564.   102,788,478.   92,261,535.     2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:   a Board designated or quasi-endowment ▶   1.26   %     b Permanent endowment ▶   98.74   %     c Temporarily restricted endowment ▶   .00   %     The percentages in lines 2a, 2b, and 2c should equal 100%.     3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:   (i) unrelated organizations   3a(i)   x     (ii) related organizations   3a(ii)   x     4 Describe in Part XIV the intended uses of the organization's endowment funds.     Part VI   Land, Buildings, and Equipment. See Form 990, Part X, line 10.     Description of property   (a) Cost or other basis (investment)   basis (other)   (c) Accumulated depreciation     1a Land	-		1 314 973	967 696	614	850	3 4	10 961			
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:   Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:   Board designated or quasi-endowment   1.26		. •									
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment ▶ 1.26 %  b Permanent endowment ▶ 98.74 %  c Temporarily restricted endowment ▶ .00 %  The percentages in lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations 3a(i) x  (ii) related organizations 3a(i), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (investment) basis (other) depreciation depreciation  1a Land  47,640,384. 47,640,384.  b Buildings  33,617,919 10,779,800. 22,838,119.  c Leasehold improvements  7,652,503. 4,474,306. 3,178,197.  d Equipment  634,322. 603,629. 30,693.  e Other  58,740. 617,898.	' ~										
a Board designated or quasi-endowment ▶	9					, = , 0 .	,,,,,,	,333.			
b Permanent endowment ▶ 98.74			-		a)) neid as:						
c Temporarily restricted endowment ▶		· · · · · · · · · · · · · · · · · · ·		_%							
The percentages in lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations (ii) related organizations  b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (other) (b) Cost or other depreciation  1a Land 47,640,384. 47,640,384. 47,640,384. 47,640,384. 5 Buildings 33,617,919, 10,779,800. 22,838,119. c Leasehold improvements 47,652,503. 4,474,306. 3,178,197. d Equipment 634,322. 603,629. 30,693. e Other Other 1,157,168. 539,270. 617,898.											
Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations (ii) related organizations (ii) related organizations (iii) related organizations (iii) related organizations (iii) related organizations (iv) related organizations	С										
by:     Yes   No	_										
(i) unrelated organizations         (ii) related organizations       3a(ii)       X         b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?       3b       3b         4 Describe in Part XIV the intended uses of the organization's endowment funds.         Part VI       Land, Buildings, and Equipment. See Form 990, Part X, line 10.       (c) Accumulated depreciation       (d) Book value         1a Land       47,640,384.       47,640,384.       47,640,384.         b Buildings       33,617,919.       10,779,800.       22,838,119.         c Leasehold improvements       7,652,503.       4,474,306.       3,178,197.         d Equipment       634,322.       603,629.       30,693.         e Other       1,157,168.       539,270.       617,898.	За	•	ssion of the organiza	ition that are held a	na administei	rea for t	ne organiz	zation	Г		_
(ij) related organizations       3a(ii) X         b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?       3b       X         4 Describe in Part XIV the intended uses of the organization's endowment funds.       Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.         Description of property       (a) Cost or other basis (investment)       (b) Cost or other basis (other)       (c) Accumulated depreciation       (d) Book value         1a Land       47,640,384.       47,640,384.       47,640,384.         b Buildings       33,617,919.       10,779,800.       22,838,119.         c Leasehold improvements       7,652,503.       4,474,306.       3,178,197.         d Equipment       634,322.       603,629.       30,693.         e Other       1,157,168.       539,270.       617,898.									- m		
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIV the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (investment)  b Buildings  47,640,384.  47,640,384.  47,640,384.  47,640,384.  47,640,384.  58 Buildings  C Leasehold improvements  47,652,503.  4,474,306.  3,178,197.  4 Equipment  634,322.  603,629.  30,693.  6 Other		and the second second							2 (11)		
4 Describe in Part XIV the intended uses of the organization's endowment funds.           Part VI         Land, Buildings, and Equipment. See Form 990, Part X, line 10.           Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation           1a Land         47,640,384.         47,640,384.         47,640,384.           b Buildings         33,617,919.         10,779,800.         22,838,119.           c Leasehold improvements         7,652,503.         4,474,306.         3,178,197.           d Equipment         634,322.         603,629.         30,693.           e Other         1,157,168.         539,270.         617,898.											<u> </u>
Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.           Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Book value           1a Land         47,640,384. <th>b</th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3b</td> <td></td> <td></td>	b								3b		
Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Book value           1a Land         47,640,384.         47,640,384.         47,640,384.           b Buildings         33,617,919.         10,779,800.         22,838,119.           c Leasehold improvements         7,652,503.         4,474,306.         3,178,197.           d Equipment         634,322.         603,629.         30,693.           e Other         1,157,168.         539,270.         617,898.	4										
tal Land         basis (investment)         basis (other)         depreciation           b Buildings         47,640,384.         47,640,384.           c Leasehold improvements         7,652,503.         4,474,306.         3,178,197.           d Equipment         634,322.         603,629.         30,693.           e Other         1,157,168.         539,270.         617,898.	Pai		i								
b Buildings       33,617,919.       10,779,800.       22,838,119.         c Leasehold improvements       7,652,503.       4,474,306.       3,178,197.         d Equipment       634,322.       603,629.       30,693.         e Other       1,157,168.       539,270.       617,898.		Description of property	',	1 ' '					(d) Bool	k value	
b Buildings       33,617,919.       10,779,800.       22,838,119.         c Leasehold improvements       7,652,503.       4,474,306.       3,178,197.         d Equipment       634,322.       603,629.       30,693.         e Other       1,157,168.       539,270.       617,898.	1a	Land		47	,640,384.				47	,640,3	84.
c Leasehold improvements       7,652,503.       4,474,306.       3,178,197.         d Equipment       634,322.       603,629.       30,693.         e Other       1,157,168.       539,270.       617,898.				33	,617,919.		10,779,	800.	22	,838,1	19.
d Equipment     634,322.     603,629.     30,693.       e Other     1,157,168.     539,270.     617,898.				7	,652,503.		4,474,	306.	3	,178,1	97.
e Other 1,157,168. 539,270. 617,898.					634,322.		603,	629.		30,6	93.
				1	,157,168.		539,	270.		617,8	98.
				X, column (B), line 1	0(c).)			<b></b>	74	,305,2	91.

Schedule D (Form 990) 2011

(a) Description of security or category (including name of security)	(b) Book value	Co	(c) Method of valua st or end-of-year mar	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I) Total (Col.(h) must squal Form 000, Part V sol (P) line 12.)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶ Part VIII Investments - Program Related.		line 40		
		line 13.	(c) Method of valua	ation:
(a) Description of investment type	(b) Book value	Co	st or end-of-year mar	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶ Part IX Other Assets. See Form 990, Part X, II				
, ,	(a) Description			(b) Book value
(1)	(u) Decemption			(b) Book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col (B)	line 15.)		<b>•</b>	
Part X Other Liabilities. See Form 990, Part				
1. (a) Description of liability	,	(b) Book value		
(1) Federal income taxes				
(2) COMPENSATED ABSENCES		424,855.		
(3) TENANT SECURITY & KEY DEPOSIT		32,326.		
(4) ANNUITY PAYMENT LIABILITY		529,285.		
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B)	line 25.)	986,466.		
Fin 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote.	te to the organization's financia	statements that reports the organ	zation's liability for uncerta	in tax positions under

Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audited	Financial Sta	tements	<u> </u>
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		31,437,586.
2	Total expenses (Form 990, Part IX, column (A), line 25)		2		25,384,640.
3	Excess or (deficit) for the year. Subtract line 2 from line 1				6,052,946.
4	Net unrealized gains (losses) on investments				-6,011,459.
5	Donated services and use of facilities				
6	Investment expenses				
7	Prior period adjustments				
8	Other (Describe in Part XIV.)				
9	Total adjustments (net). Add lines 4 through 8		9		-6,011,459.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 ar				41,487.
Pai	t XII Reconciliation of Revenue per Audited Financial Stateme			Return	
1	Total revenue, gains, and other support per audited financial statements			. 1	32,126,862.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	-6,011,45	9.	
	Donated services and use of facilities				
	Recoveries of prior year grants				
	Other (Describe in Part XIV.)		6,928,16	7.	
	Add lines <b>2a</b> through <b>2d</b>				916,708.
3	Subtract line <b>2e</b> from line <b>1</b>			. — —	31,210,154.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				· · · · · ·
	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIV.)		227,43	2.	
	Add lines 4a and 4b				227,432.
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)				31,437,586.
_	t XIII Reconciliation of Expenses per Audited Financial Statem				
1	Total expenses and losses per audited financial statements				32,085,375.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				· · · · · · · · · · · · · · · · · · ·
	Donated services and use of facilities	2a			
	Prior year adjustments				
	Other losses				
	Other (Describe in Part XIV.)		6,928,16	7.	
	Add lines 2a through 2d				6,928,167.
3	Subtract line <b>2e</b> from line <b>1</b>				25,157,208.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				, ,
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIV.)		227,43	2.	
	Add lines 4e and 4h		•	10	227,432.
	Total expenses. Add lines <b>3</b> and <b>4c.</b> ( <i>This must equal Form 990, Part I, line 18.</i> )				25,384,640.
	t XIV Supplemental Information				, ,
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part I	II. lines 1a a	ınd 4: Part IV. lines	1b and 2b:	Part V. line 4: Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also com				
	X, LINE 2: THE FOUNDATION'S AUDITED FINANCIAL STATEMENTS INCL				
	·				
THE	FOLLOWING FOOTNOTE. AS PERMITTED BY GOVERNMENT ACCOUNTING STA	NDARDS			
BOAR	D (GASB) STATEMENT NUMBER 20, ACCOUNTING AND FINANCIAL REPORTI	NG FOR			
PROI	RIETARY FUNDS AND OTHER GOVERNMENTAL ENTITIES THAT USE PROPEIE	TARY			
FUNI	ACCOUNTING, THE FOUNDATION HAS ELECTED TO NOT APPLY FINANCIAL				
3.000	VINETING GENERALDS DOUBLE (FIGE) GENERALDS AND INTERPREDICTIONS I	aaiiiiD			
ACCC	UNTING STANDARDS BOARD (FASB) STATEMENTS AND INTERPRETATIONS I	DEUED			
AFTF	R NOVEMBER 30, 1989. THEREFORE, THE FOUNDATION IS NOT SUBJECT	TO FIN			
48.					
				Schodul	D (Form 990) 2011

Part XIV Supplemental Information (continued)		
PART XII, LINE 2D - OTHER ADJUSTMENTS:		
RENT EXPENSES NETTED AGAINST RENT REVENUE	6,753,165.	
FUNDRAISING EXPENSE NETTED AGAINST REVENUE	165,402.	
MERCHANDISE SALES EXPENSE NETTED AGAINST REVENUE	9,600.	
TOTAL TO SCHEDULE D, PART XII, LINE 2D	6,928,167.	
PART XII, LINE 4B - OTHER ADJUSTMENTS:		
INVESTMENT FEES	227,432.	
PART XIII, LINE 2D - OTHER ADJUSTMENTS:		
RENT EXPENSES NETTED AGAINST RENT REVENUE	6,753,165.	
FUNDRAISING EXPENSES NETTED AGAINST REVENUE	165,402.	
MERCHANDISE SALES EXPENSE NETTED AGAINST REVENUE	9,600.	
TOTAL TO SCHEDULE D, PART XIII, LINE 2D	6,928,167.	
PART XIII, LINE 4B - OTHER ADJUSTMENTS:		
INVESTMENT FEES	227,432.	
PART II - CONSERVATION EASEMENT - THE FOUNDATION HAS ON	E CONSERVATION	
EASEMENT (50 FOOT CONSERVATION EASEMENT FOR DRAINAGE AL		
BOUNDARY OF THE PROPERTY), WHICH WAS INCLUDED IN THE VA	LUE OF THE LAND ON	
THE FOUNDATION'S BALANCE SHEET.		
PART V - ENDOWMENT FUNDS - THE FOUNDATION AUTHORIZES SP	ENDING FROM ITS	
ENDOWMENT TO SUPPORT THE UNIVERSITY'S STUDENT SCHOLARSH	IPS, ACADEMIC	
CHAIRS, PROFESSORSHIPS, AND ACADEMIC PROGRAMS.		

#### **SCHEDULE F** (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990. ➤ See separate instructions.

	e of the organization /ERSITY OF CENTRAL FLORIDA	Employer identification number
FOU	NDATION, INC.	59-6211832
Pa	rt I General Information on Activities Outside the United States. Complete if the organ	nization answered "Yes"
	to Form 990, Part IV, line 14b.	
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or ass	
2	<b>For grantmakers.</b> Describe in Part V the organization's procedures for monitoring the use of its grants and of United States.	ther assistance outside the
3	Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)	

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
CENTRAL					
AMERICA/CARIBBEAN	0	0	PROGRAM SERVICES	UCF PROGRAM SERVICE	19,000.
•	0	0			19,000.
Sub-total     Total from continuation sheets to Part I		-			19,000.
c Totals (add lines 3a					
and 3b)	0	l			19,000.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2011

Schedule F (Form 990) 201	1 FOUNDAT	ION, INC.			59-62118	332		Page
Part II Grants and Oth	er Assistance to Org	ganizations or Entities	Outside the United States. C	omplete if the o	rganization answered	d "Yes" to Form 9	990, Part IV, line 15, fo	r any
recipient who re	ceived more than \$5,	000. Check this box if n	o one recipient received more	than \$5,000				▶ □
Part II can be du	plicated if additional	space is needed.						
1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FM appraisal, other)
	the grantee or counse	el has provided a section	Lecognized as charities by the n 501(c)(3) equivalency letter					
	Sansi Organizations	J. G. 15, 6,000						

FOUNDATION, INC.

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (f) Amount of (e) Manner of (g) Description of (a) Type of grant or assistance (b) Region cash grant recipients cash disbursement non-cash non-cash assistance assistance

FOUNDATION, INC.

# Schedule F (Form 990) 2011 F Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Yes	x No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2011

#### **SCHEDULE G**

(Form 990 or 990-EZ)

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,

or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection Employer identification number

Name of the organization UNIVERSITY	OF CENTRAL FLORIDA				1 ' '	ntification number
FOUNDATION	'				59-6211832	
Fundraising Activities required to complete this part	Complete if the organization answert.	ered "\	es" to	o Form 990, Part IV,	line 17. Form 990-EZ	' filers are not
<ul> <li>1 Indicate whether the organization rai</li> <li>a X Mail solicitations</li> <li>b X Internet and email solicitations</li> <li>c X Phone solicitations</li> <li>d X In-person solicitations</li> <li>2 a Did the organization have a written key employees listed in Form 990, F</li> <li>b If "Yes," list the ten highest paid indicompensated at least \$5,000 by the</li> </ul>	e X Solicitar  f X Solicitar  g X Special  or oral agreement with any individual  Part VII) or entity in connection with publicity i	tion of tion of fundra (inclue	non-g gover aising ding o	overnment grants rnment grants events  fficers, directors, tru fundraising services	stees or	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	have c	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
SUSAN SHULLAW & ASSOCIATES -		Yes	No			
P.O. BOX 2328, IOWA CITY, IA	CONSULTANTS		Х	0.	28,494.	0.
BENTZ WHALEY FLESSNER & ASSOCIATES - 7251 OHMS LANE,	CONSULTANTS		х	0.	270,800.	0.
			. ▶		299,294.	
List all states in which the organization or licensing.			oution	s or has been notifie	d it is exempt from r	egistration
AL,AR,CT,FL,GA,HI,IL,KS,MN,MS,M	O,NH,NJ,NY,NC,OH,OR,PA,TN,V	A,WI				

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2011

	Schedule G (Form 990 or 990-EZ) 2011 FOUNDATION, INC. 59-6211832 Page 2									
Pa	<b>Fundraising Events.</b> Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.									
_		or fundraising event contributions and gr	(a) Event #1	(b) Event #2	(c) Other events	T greater than \$5,000.				
			(a) Event #1	FOOTBALL KICKOFF	(c) Other events	(d) Total events				
			GOLF FUNDRAISER	LUNCHEON	11	(add col. (a) through				
			(event type)	(event type)	(total number)	col. <b>(c)</b> )				
Revenue			(overtitype)	(Gverit type)	(total Hambol)					
evel	1	Gross receipts	153,685.	90,265.	145,035.	388,985.				
ď	<u> </u>	G1000 1000lpt0		, , , , , , , , ,						
	2	Less: Charitable contributions	49,994.	33,894.	74,966.	158,854.				
	-		,		,	,				
	3	Gross income (line 1 minus line 2)	103,691.	56,371.	70,069.	230,131.				
	4	Cash prizes	0.	0.	0.					
S	5	Noncash prizes	770.	0.	2,635.	3,405.				
ense										
Direct Expenses	6	Rent/facility costs	45,000.	14,272.	14,867.	74,139.				
Dire	7	Food and beverages	8,228.	0.	16,724.	24,952.				
			0		2 125	2 125				
	8	Entertainment		-	3,125. 14,219.					
	9	Other direct expenses		· · · · · · · · · · · · · · · · · · ·		( 159,589)				
	10	Direct expense summary. Add lines 4 through Net income summary. Combine line 3, column				70,542.				
Pa	rt		answered "Yes" to Form	990. Part IV. line 19. or	reported more than	,				
		\$15,000 on Form 990-EZ, line 6a.		, , ,						
		,	(a) Diama	(b) Pull tabs/instant	(-) Other marks as	(d) Total gaming (add				
anu(			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))				
Revenue										
<u> </u>	1	Gross revenue								
es	2	Cash prizes								
Expenses										
Exp	3	Noncash prizes								
ect		Double of the cities and the								
Ë	4	Rent/facility costs								
	5	Other direct expenses								
_	۲	Other direct expenses	Yes %	Yes %	Yes %					
	6	Volunteer labor	No No	No No	No No					
	_									
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)		<b>&gt;</b>	( )				
	8	Net gaming income summary. Combine line	1, column d, and line 7		<b>)</b>					
		ter the state(s) in which the organization opera								
		the organization licensed to operate gaming a				Yes No				
b	lf "	No," explain:								
	_									
10-	\^/-	ore any of the organization's seminalisations	avakad augrandad+-	erminated during the tarr		Yes No				
		ere any of the organization's gaming licenses ro Yes," explain:			yeai ?	Yes No				

Schedule G (Form 990 or 990-EZ) 2011 132082 01-23-12

#### UNIVERSITY OF CENTRAL FLORIDA

<u>Schedule G (Form 990 or 990-EZ) 2011 FOUNDATION</u> , INC. 59-6211	832		Page 3
11 Does the organization operate gaming activities with nonmembers?		Yes	No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
to administer charitable gaming?		Yes	☐ No
13 Indicate the percentage of gaming activity operated in:			
a The organization's facility	13a		%
	13b		<u></u> %
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
Name ▶ _			
Address >			
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and the amount			
of gaming revenue retained by the third party  \$			
c If "Yes," enter name and address of the third party:			
Name ▶			
Address >			
16 Gaming manager information:			
Name ▶			
Gaming manager compensation ▶ \$			
<u> </u>			
Description of services provided			
· · · · · · · · · · · · · · · · · · ·			
Director/officer Employee Independent contractor			
17 Mandatory distributions:			
a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
retain the state gaming license?		Yes	☐ No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
organization's own exempt activities during the tax year ▶ \$			
Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) a	ınd (v	). and	Part III.
lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information			
SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
(I) NAME OF FUNDRAISER: SUSAN SHULLAW & ASSOCIATES			
(I) ADDRESS OF FUNDRAISER: P.O. BOX 2328, IOWA CITY, IA 52240			
· · · ·			
(I) NAME OF FUNDRAISER: BENTZ WHALEY FLESSNER & ASSOCIATES			
(I) ADDRESS OF FUNDRAISER: 7251 OHMS LANE, MINNEAPOLIS, MN 55439			
PART I, LINE 2B			

132083 01-23-12

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization UNIVERSITY OF FOUNDATION, IN		Employer identification number 59-6211832					
Part I General Information on Grants a							
<ol> <li>Does the organization maintain records criteria used to award the grants or assis</li> <li>Describe in Part IV the organization's pro</li> </ol>	stance?						tion Yes X No
Part II Grants and Other Assistance to	Governments an	d Organizations in th	e United States. C	Complete if the org	anization answered "Y	es" to Form 990, Part	IV, line 21, for any
recipient that received more than	\$5,000. Check thi	s box if no one recipie	nt received more th	an \$5,000. Part I	can be duplicated if	additional space is nee	ded
Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF CENTRAL FLORIDA 4000 CENTRAL FLORIDA BLVD ORLANDO, FL 32816	59-2924021	501(C)(3)	6,523,187.	0.			FUNDING FOR PROGRAMS & SCHOLARSHIPS
UCF GOLDEN KNIGHTS CORPORATION INC PO BOX 163555 ORLANDO, FL 32826	20-3794571	501(C)(3)	1,167,222.	0.			ATHLETIC STADIUM SUPPORT
UCF CONVOCATION CORPORATION INC 4000 CENTRAL FLORIDA BLVD ORLANDO, FL 32816	16-1733312	501(C)(3)	405,554.	0.			CONVOCATION CENTER SUPPORT
UCF ATHLETIC ASSOCIATION INC PO BOX 163555 ORLANDO, FL 32826	59-2334448	501(C)(3)	2,297,740.	0.			ATHLETIC SCHOLARSHIP & PROGRAM SUPPORT
UNIVERSITY CENTRAL FLORIDA RESEARCH FOUNDATION - 12201 RESEARCH PARKWAY - ORLANDO, FL							
32826	59-3086453	501(C)(3)	136,778.	0.			RESEARCH ACTIVITY SUPPORT
2 Enter total number of section 501(c)(3) a	Ind government o	rganizations listed in the	ne line 1 table				<u></u> 5.
3 Enter total number of other organization	-	-					

FOUNDATION, INC. Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (b) Number of (e) Method of valuation (a) Type of grant or assistance (c) Amount of (d) Amount of non-(f) Description of non-cash assistance (book, FMV, appraisal, other) recipients cash grant cash assistance BOOKS FOR STUDENTS 1103 0. 7,699.PURCHASE PRICE BOOKS FOR STUDENTS TRAVEL & REGISTRATION PAYMENTS FOR VARIOUS 277 0 59,293. PURCHASE PRICE STUDENTS TRAVEL/REGISTRATION TICKETS, CLOTHES, MEALS AND MISC FOR STUDENTS 265 0 7,565.PURCHASE PRICE TICKETS/CLOTHES/MEAL Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. FORM 990, SCHEDULE I DESCRIPTION OF ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS. THE FOUNDATION MAINTAINS THE APPROVED EXPENDITURE REQUEST WHICH SUBSTANTIATE THE GRANT AMOUNTS PROVIDED TO THE RECIPIENTS. THE FOUNDATION MAINTAINS DONOR INFORMATION, RELATED CONTRIBUTION DOCUMENTATION, AND ANY DONOR RESTRICTIONS OUTLINED BY THE DONOR INCLUDING SCHOLARSHIP CRITERIA. THE GRANTS ARE MADE TO THE UNIVERSITY

OR UNIVERSITY AFFILIATED ENTITIES AND THE FOUNDATION RELIES ON THE

Schedule I	(Form	aan	2011
Schedule I	LOTIII	9901	<b>2011</b>

### **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

➤ Attach to Form 990. See separate instructions. UNIVERSITY OF CENTRAL FLORIDA

**Employer identification number** FOUNDATION, INC. 59-6211832

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director. Explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
	Receive a severance payment or change-of-control payment?	4a		X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		v
	The organization?	5a		X
b	Any related organization?	5b		^
_	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	C-		х
	The organization?	6a 6b		X
a	Any related organization?	db		Λ
7	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	7		х
o	not described in lines 5 and 6? If "Yes," describe in Part III	<b>-</b> ′		<u> </u>
8	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	L		<del></del>
9	Regulations section 53 4958-6(c)?	۵		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

FOUNDATION, INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D</b> ) Nontaxable	<b>(E)</b> Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	240,740.	22,614.	8,866.	0.	0.	272,220.	0.
1 ROBERT J HOLMES	(ii)	0.	0.	0.	22,446.	14,815.	37,261.	0.
	(i)	162,953.	0.	972.	0.	0.	163,925.	0.
2 BEN MCMAHAN	(ii)	0.	0.	0.	15,325.	16,434.	31,759.	0.
	(i)	166,576.	0.	8,611.	0.	0.	175,187.	0.
3 JOYCE HENCKLER	(ii)	0.	0.	0.	15,353.	14,371.	29,724.	0.
	(i)	142,449.	0.	4,110.	0.	0.	146,559.	0.
4 THOMAS MESSINA	(ii)	0.	0.	0.	12,712.	12,815.	25,527.	0.
	(i)	138,255.	0.	7,712.	0.	0.	145,967.	0.
5 MARGARET JARRELL-COLE	(ii)	0.	0.	0.	13,307.	112.	13,419.	0.
	(i)	130,729.	0.	1,934.	0.	0.	132,663.	0.
6 JAMES STEWART	(ii)	0.	0.	0.	12,468.	12,815.	25,283.	0.
	(i)	124,676.	0.	8,042.	0.	0.	132,718.	0.
7 JEFF ULMER	(ii)	0.	0.	0.	11,768.	12,815.	24,583.	0.
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
_11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
_14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Page 3

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: SUPPLEMENTAL COMPENSATION INFORMATION -

FIRST-CLASS OR CHARTER TRAVEL - FIRST CLASS TRAVEL PROVIDED TO THE

PRESIDENT OF THE UNIVERSITY FOR HEALTH REASONS AND TO ACCOMODATE

PREPARATION FOR MEETINGS. CHARTER FLIGHTS ARE PROVIDED FOR THE PRESIDENT

AND OTHER EXECUTIVE LEADERSHIP TO TRAVEL TOGETHER AND SUFFICIENTLY PREPARE

EN ROUTE TO MEETINGS.

TAX INDEMNIFICATION AND GROSS UP PAYMENTS - FOR VARIOUS UNIVERSITY

EMPLOYEES, THE FOUNDATION MADE SUPPLEMENT PAYMENTS WHICH INCLUDED

GROSSED-UP AMOUNTS FOR TAX PURPOSES. THE TOTAL GROSSED-UP AMOUNTS WERE

INCLUDED IN THE EMPLOYEES' REPORTABLE TAXABLE COMPENSATION.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES - THE FOUNDATION PROVIDES

CERTAIN SOCIAL CLUB MEMBERSHIPS FOR FUNDRAISING, DONOR CULTIVATION, OR

OTHER BUSINESS PURPOSES. THE PERSONAL PORTION OF THE MEMBERSHIPS IS

INCLUDED IN THE INDIVIDUALS' TAXABLE COMPENSATION.

SCHEDULE J, PART II

Part III Supplemental Information Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. 1) ALL THE EMPLOYEES LISTED IN SCHEDULE J ARE EMPLOYEES OF THE UNIVERSITY OF CENTRAL FLORIDA WHICH HAS BEEN DETERMINED TO BE AN UNRELATED ORGANIZATION FOR PURPOSES OF 990 REPORTING. 2) DURING THE FISCAL YEAR, THE FOUNDATION PAID \$490,101 TO THE UNIVERSITY RELATED TO COMPENSATION FOR DR. JOHN HITT, UCF PRESIDENT. IN ADDITION, THE FOUNDATION PAID FOR OTHER BENEFITS SUCH AS MEMBERSHIPS AND AN AUTOMOBILE LEASE WHICH WERE REPORTED TO UCF PAYROLL.

Page 3

#### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047 **2011**Open to Public

Inspection

UNIVERSITY OF CENTRAL FLORIDA Name of the organization Employer identification number FOUNDATION, INC. 59-6211832 Part I **Bond Issues** (a) Defeased (h) On behalf (i) Pooled (b) Issuer EIN (c) CUSIP# (f) Description of purpose (a) Issuer name (d) Date issued (e) Issue price of issuer financing Yes No Yes No Yes No UNIVERSITY OF CENTRAL FLORIDA Х A FOUNDATION INC 59-6211832 NONE 12/30/08 10,400,000 REFUND PRIOR ISSUE 2008 Х Х UNIVERSITY OF CENTRAL FLORIDA 59-6211832 NONE 12/17/09 12,540,000 REFUND PRIOR ISSUE 2009 Х Х B FOUNDATION INC Х D Part II Proceeds С D В 930,000 1 Amount of bonds retired 2 Amount of bonds legally defeased 10,400,000, 12,433,674 3 Total proceeds of issue **4** Gross proceeds in reserve funds 5 Capitalized interest from proceeds 6 Proceeds in refunding escrows 106,326, 7 Issuance costs from proceeds **8** Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds 11 Other unspent proceeds 2008 2009 Year of substantial completion Yes No Yes No Yes No Yes No 14 Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance refunding issue? Х Х Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III Private Business Use Was the organization a partner in a partnership, or a member of an LLC, В C D Α which owned property financed by tax-exempt bonds? Yes No Yes No Yes No Yes No Х Х

Х

2 Are there any lease arrangements that may result in private business use of

bond-financed property?

	Α			В		C	;	D		
3a Are there any management or service contracts that may result in private	Yes	No		Yes	No	Ye	s	No	Yes	No
business use of bond-financed property?		Х			Х					
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside										
counsel to review any management or service contracts relating to the financed property?										
c Are there any research agreements that may result in private business use of bond-financed property?	Х			Х						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside										
counsel to review any research agreements relating to the financed property?	X			X						
4 Enter the percentage of financed property used in a private business use by										
entities other than a section 501(c)(3) organization or a state or local government		.00	%		.00 9	6		%		%
5 Enter the percentage of financed property used in a private business use as a result of										
unrelated trade or business activity carried on by your organization, another										
section 501(c)(3) organization, or a state or local government		3.89	%		4.83 9	6		%		%
6 Total of lines 4 and 5		3.89	%		4.83 9	6		%		%
7 Has the organization adopted management practices and procedures to ensure the										
post-issuance compliance of its tax-exempt bond liabilities?	X				х					
Part IV Arbitrage										
		Α			В		С		D	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No		Yes	No	Ye	s	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		Х			Х					
2 Is the bond issue a variable rate issue?		Х			Х					
3a Has the organization or the governmental issuer entered into a qualified										
hedge with respect to the bond issue?		Х			Х					
<b>b</b> Name of provider										
c Term of hedge										
d Was the hedge superintergrated?										
e Was the hedge terminated?										
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X			Х					
b Name of provider										
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an available temporary period?		Х			Х					
6 Did the bond issue qualify for an exception to rebate?		Х			Х					
Part V Procedures To Undertake Corrective Action										
Check the box if the organization established written procedures to ensure that violations of fed	eral tax requ	uirements a	re tin	mely identif	ied and con	ected th	rough	the voluntary	closing agre	ement
program if self-remediation is not available under applicable regulations	•			•			-	•	🗀 Ye	
					<u> </u>	<u> </u>	<u></u>	<u> </u>		

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.
FORM 990, SCHEDULE K, PART II
ON DECEMBER 17, 2009, THE FOUNDATION ENTERED INTO A \$12,540,000
TAX-EXEMPT NOTE AMD A \$7,385,000 TAXABLE NOTE RELATED TO THREE
PROPERTIES. THE FOUNDATION IS MAKING PRINCIPAL PAYMENTS ON THE TAXABLE
NOTE FIRST; THEREFORE, AS REFLECTED IN SCHEDULE K, THERE HAS BEEN NO
PRINCIPAL PAYMENTS MADE TOWARD THE TAX-EXEMPT NOTE.

#### **SCHEDULE L**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Employer identification number Name of the organization UNIVERSITY OF CENTRAL FLORIDA FOUNDATION INC. 59-6211832 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (c) Corrected? (a) Name of disqualified person (b) Description of transaction Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (f) Approved (g) Written (b) Loan to or from (a) Name of interested (c) Original principal (d) Balance due (e) In by board or person and purpose the organization? amount default? agreement? committee? Yes To From No Yes No Yes No Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (c) Amount and type of (a) Name of interested person (b) Relationship between interested person and the organization assistance

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

Page 2

#### Part IV | Business Transactions Involving Interested Persons.

UNIVERSITY OF CENTRAL FLORIDA

Complete if the organization answered	l "Yes" on Form 990, Part IV, line 28a, 28	8b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	
				Yes	No
DR JOHN HITT	EX-OFF DIR OF UCFF		SUNTRUST		Х
LARRY TOBIN	DIRECTOR OF UCFF	195,332.	LOAN PYMT		Х
	al information for responses to questions	s on Schedule L (see	instructions).		
PART IV  BUSINESS TRANSACTIONS INVOLVING INTERE.	CMED DEDCOME DD TOUN UIMM				
DUSINESS TRANSACTIONS INVOLVING INTERE	SIED PERSONS - DR. JOHN HIII				
DR HITT IS A DIRECTOR OF SUNTRUST, CEN	FRAL FLORIDA. THE UCF FOUNDATION	МС			
PREVIOUSLY OBTAINED SEVERAL REAL ESTAT	E LOANS FROM SUNTRUST BANKS AND	D			
MADE PRINCIPAL AND INTEREST PAYMENTS D	URING THE CURRENT YEAR TO				
SUNTRUST BANKS FOR THESE LOANS. IN ADD	ITION, THE UCF FOUNDATION HAS				
MADE PAYMENTS TO SUNTRUST BANKS FOR CU	STODIAL SERVICES RELATED TO TH	Ε			
FOUNDATION'S INVESTMENTS.					
PART IV					
BUSINESS TRANSACTIONS INVOLVING INTERE	STED PERSONS - LARRY TOBIN				
MR TOBIN IS PRESIDENT AND CEO OF FAIRW	INDS CREDIT UNION. THE FOUNDAT	ION			
OBTAINED A LINE OF CREDIT FROM FAIRWIN	DS CREDIT UNION IN 2004. A				
COMPETITIVE REQUEST FOR PROPOSALS WAS	ISSUED TO BANK AND CREDIT				
INSTITUTIONS FOR THE CONSTRUCTION OF T	HE ALUMNI CENTER, WITH FAIRWIN	DS			
PROVIDING THE MOST FAVORABLE TERMS. SU	BSEQUENT TO THIS TRANSACTION,				
DURING 2009, MR TOBIN BECAME A MEMBER	OF THE FOUNDATION'S BOARD OF				
DIRECTORS. THE TRANSACTION AMOUNT RELA	TES TO PAYMENTS OF PRINCIPAL A	ND			

Schedule L (Form 990 or 990-EZ) 2011

# SCHEDULE M (Form 990)

# **Noncash Contributions**

➤ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

UNIVERSITY OF CENTRAL FLORIDA

FOUNDATION INC.

Employer identification number

59-6211832

Pai	t I Types	s of Property				1 33 322			
	.,,,,,,		(a)	(b)	(c)	(d)			
			Check if	Number of	Noncash contribution	Method of de	etermin	ing	
			applicable	contributions or	amounts reported on	noncash contribu		-	s
			Х	items contributed	Form 990, Part VIII, line 1g				
1		art		6	0.				
2		treasures							
3		l interests							
4		blications			0.				
5		nousehold goods			0.				
6		r vehicles							
7		nes							
8		pperty							
9	Securities - Pu	blicly traded	X	1,285	48,077.	FMV WHEN RECEIVED	D		
10	Securities - Clo	osely held stock							
11	Securities - Pa	rtnership, LLC, or							
	trust interests								
12	Securities - Mi	scellaneous							
13	Qualified cons	ervation contribution -							
	Historic struct	ures							
14	Qualified cons	ervation contribution - Other							
15	Real estate - R	Residential							
16		Commercial							
17		Other							
18									
19		y							
20		dical supplies							
21									
22	Historical artifa								
23		cimens		20	0.				
24		artifacts							
25		( EQUIPMENT )	х	11	0.				
26		( SUPPLIES )	Х	40	0.				
27		(							
28	Other >	,							
29		rms 8283 received by the organ	nization durin	n the tax vear for c	ontributions				
		organization completed Form 8		-				1	
	TOT WITHOUT LITE O	organization completed from c	200,1 41114,	Donee / totalowica;	gement			Yes	No
302	During the yea	ur, did the organization receive	by contribution	on any property rer	norted in Part I lines 1-28 th	at it must hold for		103	140
ooa		ears from the date of the initia	•		·				
					•	Tipt purposes for	30a		Х
<b>L</b>		ling period?					Sua		
		ribe the arrangement in Part II.	naliay that :-	oquiroo tha ravia	of any non atondard acretic	outions?	24	х	
Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?  31  32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash							31	Λ	
3∠a	_			_	· ·	1	00	<sub>v</sub>	
	contributions?						32a	Х	
	If "Yes," descr		( ) :		Andrew Malaka (N. 1997)	l l l			
33		tion did not report an amount i	n column (c) 1	or a type of prope	rty for which column (a) is c	necked,			
	describe in Pa	rt II.							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, LINE 32B:
PART I, LINE 32A -
USE OF THIRD PARTY TO SELL NONCASH CONTRIBUTIONS. THE FOUNDATION
INSTRUCTS SUNTRUST, AS CUSTODIAN OF ITS INVESTMENTS, TO SELL ANY STOCK
GIFTS RECEIVED BY THE FOUNDATION. STOCKS ARE VALUED AT THE AVERAGE OF
THE HIGH AND LOW MARKET PRICE ON THE DAY OF RECEIPT.
PART I, TYPES OF PROPERTY LINE 1 ART -
THE FOUNDATION RECEIVED SEVERAL DONOR GIFT IN-KIND CONTRIBUTIONS DURING
THE YEAR INCLUDING SEVERAL PIECES OF ART WORK. THESE GIFTS IN-KIND
PASSED THROUGH THE FOUNDATION TO THE UNIVERSITY AND ARE NOT INCLUDED IN
THE FOUNDATION'S REVENUE BECAUSE THE FOUNDATION SERVES ONLY AS AN AGENT
FOR THE UNIVERSITY.

#### **SCHEDULE O** (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization UNIVERSITY OF CENTRAL FLORIDA	Employer identification number 59-6211832
FOUNDATION, INC.	33-0211032
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
CONTRIBUTIONS FROM ALUMNI AND FRIENDS TO SUPPORT THE UNIVERSITY OF	
CENTRAL FLORIDA. THE FOUNDATION ENHANCES RELATIONSHIPS WITH ALUMNI,	
FRIENDS, FACULTY, STAFF AND COMMUNITY PARTNERS. THE FOUNDATION SECURES	
AND MANAGES CHARITABLE RESOURCES FOR THE UNIVERSITY AND ALWAYS ACTS	
WITH INTEGRITY AND HONESTY.	
<u></u>	
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
THE FOUNDATION SECURES AND MANAGES CHARITABLE RESOURCES FOR THE	
UNIVERSITY AND ALWAYS ACTS WITH INTEGRITY AND HONESTY.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
AND ACADEMIC ENRICHMENT ALL REQUIRE PRIVATE SUPPORT.	
FORM 990, PART VI, SECTION A, LINE 2:	
THE FOLLOWING BOARD OF DIRECTORS HAVE BUSINESS RELATIONSHIPS:	
JAMES ATCHISON HAS A BUSINESS RELATIONSHIP WITH MICHAEL GRINDSTAFF	
FORM 990, PART VI, SECTION B, LINE 11:	
THE FOLLOWING IS THE REVIEW AND DISTRIBUTION PROCESS FOR THE FOUNDATION'S	
ANNUAL FORM 990. THIS PROCESS SHALL BE FOLLOWED EACH YEAR PRIOR TO	
FILING THESE DOCUMENTS WITH THE IRS:	
1. THE CFO AND CEO SHALL REVIEW BOTH THE FORM 990 AND THE FORM 990-T AND	
RESOLVE ANY OUTSTANDING ISSUES OR QUESTIONS WITH THE INDEPENDENT	
ACCOUNTING FIRM REVIEWING OR PREPARING THE FORMS BEFORE DISTRIBUTION TO	

132211 01-23-12

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Name of the organization UNIVERSITY OF CENTRAL FLORIDA FOUNDATION, INC.	Employer identification number 59-6211832
THE AUDIT COMMITTEE OR THE BOARD. IT IS THE CFO'S AND CEO'S	
RESPONSIBILITY TO CONFIRM THAT THESE FORMS DO NOT CONTAIN ANY UNTRUE	
STATEMENTS OR OMIT ANY MATERIAL FACTS AS WELL AS ENSURE THE FINANCIAL	
INFORMATION FAIRLY REPRESENTS THE FOUNDATION'S FINANCIAL CONDITION FOR	
THE PERIOD BEING REPORTED.	
2. THE AUDIT COMMITTEE SHALL REVIEW THE DRAFT FORM 990 PRIOR TO FILING	
WITH THE IRS AND SHALL DOCUMENT THEIR DISCUSSION AND REVIEW OF THE	
DOCUMENTS IN THE COMMITTEE MEETING MINUTES. FINAL REVIEW OF THE FORM 990	
IS SPECIFICALLY DELEGATED TO THE AUDIT COMMITTEE AND NO FURTHER REVIEW	
SHALL BE REQUIRED BEFORE SUCH FORMS ARE FILED WITH THE IRS.	
3. THE DRAFT FORM 990 SHALL BE PROVIDED TO EACH VOTING BOARD MEMBER OF	
THE BOARD OF DIRECTORS PRIOR TO FILING WITH THE IRS. DISTRIBUTION MAY BE	
IN THE FORM OF ELECTRONIC MAIL, NOTIFICATION LINK TO AN ELECTRONIC	
WEBSITE, OR ACTUAL MAILING OF THE DOCUMENT.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ALL DIRECTORS, OFFICERS, COMMITTEE MEMBERS AND KEY EMPLOYEES SHALL BE	
REQUESTED TO COMPLETE AN ANNUAL DISCLOSURE FORM, THIS ANNUAL DISCLOSURE	
FORM WILL REQUEST SPECIFIC INFORMATION REGARDING THE TERMS OF ANY	
CONTRACT OR TRANSACTION WITH THE FOUNDATION AND WHETHER PROCESS FOR	
APPROVAL SET FORTH IN THIS POLICY WAS USED. AN INTERESTED PERSON WHO HAS	
OR LEARNS ABOUT A POTENTIAL CONFLICT SHOULD DISCLOSE PROMPTLY TO THE	
CHAIR OF THE BOARD DUE DILIGENCE COMMITTEE AND THE FOUNDATION'S CFO THE	
MATERIAL FACTS SURROUNDING ANY POTENTIAL CONFLICT OF INTEREST, INCLUDING	
SPECIFIC INFORMATION CONCERNING THE TERMS OF ANY CONTRACT OR TRANSACTION	
WITH THE FOUNDATION. ALL EFFORTS SHOULD BE MADE TO DISCLOSE ANY SUCH	

Name of the organization UNIVERSITY OF CENTRAL FLORIDA FOUNDATION, INC.	Employer identification number 59-6211832
CONTRACT OR TRANSACTION AND HAVE IT APPROVED BY THE COMMITTEE BEFORE THE	
ARRANGEMENT IS ENTERED INTO. FOLLOWING RECEIPT OF INFORMATION CONCERNING	
A CONTRACT OR TRANSACTION INVOLVING A POTENTIAL CONFLICT OF INTEREST, THE	
BOARD DUE DILIGENCE COMMITTEE SHALL CONSIDER THE MATERIAL FACTS	
CONCERNING THE PROPOSED CONTRACT OR TRANSACTION, INCLUDING THE PROCESS BY	
WHICH THE DECISION WAS MADE TO RECOMMEND ENTERING INTO THE ARRANGEMENT ON	
THE TERMS PROPOSED. THE COMMITTEE SHALL APPROVE ONLY THOSE CONTRACTS OR	
TRANSACTIONS IN WHICH THE TERMS ARE FAIR AND REASONABLE TO THE FOUNDATION	
AND THE ARRANGEMENT IS CONSISTENT WITH THE BEST INTEREST OF THE	
FOUNDATION. FAIRNESS INCLUDES, BUT IS NOT LIMITED TO, THE CONCEPTS THAT	
THE FOUNDATION SHOULD PAY NO MORE THAN FAIR MARKET VALUE FOR ANY GOODS OR	
SERVICES WHICH THE FOUNDATION RECEIVES AND THAT THE FOUNDATION SHOULD	
RECEIVE FAIR MARKET VALUE CONSIDERATION FOR ANY GOODS OR SERVICES THAT IT	
FURNISHES OTHERS. WHEN AN INTERESTED PERSON BECOMES AWARE OF A PROPOSED	
CONFLICT OR INTEREST TRANSACTION, HE OR SHE WILL HAVE A DUTY TO TAKE THE	
FOLLOWING ACTIONS:	
(A) IMMEDIATELY DISCLOSE THE EXISTENCE AND CIRCUMSTANCES OF SUCH CONFLICT	
OF INTEREST TRANSACTION TO THE CHAIR OF THE DUE DILIGENCE COMMITTEE AND	
TO THE FOUNDATION'S CFO;	
(B) REFRAIN FROM USING HIS OR HER PERSONAL INFLUENCE TO ENCOURAGE THE	
FOUNDATION TO ENTER INTO THE CONFLICT OF INTEREST TRANSACTION;	
(C) AND PHYSICALLY RECUSE THEMSELVES FROM PARTICIPATION IN ANY	
DISCUSSIONS REGARDING THE CONFLICT OF INTEREST TRANSACTION WITH OFFICIALS	
OF THE FOUNDATION, AT MEETINGS OF THE BOARD OF DIRECTORS, AND WITH OTHER	
MEMBERS OF THE FOUNDATION COMMUNITY. EXCEPT TO RESPOND TO REQUEST FOR	

Name of the organization UNIVERSITY OF CENTRAL FLORIDA FOUNDATION, INC.	Employer identification number 59-6211832
INFORMATION ABOUT THE CONFLICT OF INTEREST TRANSACTION. AN INTERESTED	
PERSON MAY MAKE A PRESENTATION AT THE COMMITTEE MEETING, BUT AFTER THE	
PRESENTATION, HE OR SHE SHALL LEAVE THE MEETING DURING THE DISCUSSION OF	
AND THE VOTE ON THE TRANSACTION OR ARRANGEMENT THAT RESULT IN THE	
CONFLICT OF INTEREST.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE UNIVERSITY HUMAN RESOURCES DEPARTMENT REVIEWS COMPARABLE SALARY DATA.	
MARKET DATA FROM SALARY SURVEY SOURCES IS USED TO ASSIGN AN ACCURATE	
VALUE TO THE POSITION IN THE EXTERNAL LABOR MARKET. SURVEY MATCHES ARE	
BASED ON THE PRIMARY JOB DUTIES OF THE POSITION. THE SURVEY DATA	
PROVIDES SALARY AND DEMOGRAPHIC DATA FOR SELECTED POSITIONS NATION-WIDE	
AND IS REPORTED IN A STATISTICAL FORMAT INDICATING THE AVERAGE AND MEDIAN	
SALARIES AND ADDITIONAL PERCENTILES (I.E. 25TH 75TH).	
THE UNIVERSITY HR DEPARTMENT REVIEWS COMPARABLE SURVEY DATA WHEN AN	
EMPLOYEE IS HIRED OR PROMOTED.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE FOUNDATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, 990	
TAX DOCUMENTS, AND FINANCIAL STATEMENTS ARE PUBLISHED ON THE FOUNDATION'S	
WEBSITE OR MAY BE ACCESSED THROUGH THE POLICY IQ SOFTWARE, WHICH CAN ALSO	
BE ACCESSED FROM THE FOUNDATION'S WEBSITE. THE ABOVE ITEMS ARE ALSO	
AVAILABLE UPON REQUEST.	
FORM 990, PART VI, SECTION C, LINE 17	
STATES REQUIRED TO FILE A COPY OF THE 990	
THE FOLLOWING ARE THE STATES REQUIRED TO REGISTER FOR CHARITABLE	

SOLICITATION AND PROVIDE A COPY OF THE FORM 990:

#### SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

2011 Open to Public Inspection

Name of the organization UNIVERSITY OF CENTRAL FLORIDA Employer identification number FOUNDATION, INC. Employer identification number 59-6211832

Primary activity  REAL ESTATE  REAL ESTATE	Legal domicile (state or foreign country)  FLORIDA  FLORIDA		0.	-	2,403.t	er N/A	controlling ntity	
REAL ESTATE	FLORIDA			-				
REAL ESTATE	FLORIDA			-				
REAL ESTATE	FLORIDA			-				
			0.	9,733	3,000.	N/A		
			0.	9,733	3,000.	N/A		
i <b>ons</b> (Complete if the organization								
ions (Complete if the organization								
ions (Complete if the organization								
tions (Complete if the organization								
(22piete ii tiie eigainzation)	answered "Yes" to Form 990,	Part IV, line 34 be	ecause it h	had one o	or more r	related tax-exe	mpt	
<b>(b)</b> Primary activity	(c) Legal domicile (state or	(d) Exempt Code section	Public	charity	Direc	•	cont	<b>g)</b> 512(b)(1 trolled tity?
	loreigh country)	5555						No
							103	
								$\vdash$
		· · · · · · · · · · · · · · · · · · ·	Primary activity Legal domicile (state or Exempt Code	Primary activity  Legal domicile (state or foreign country)  Legal domicile (state or section status (	Primary activity Legal domicile (state or Exempt Code Public charity	Primary activity  Legal domicile (state or foreign country)  Exempt Code Public charity Status (if section	Primary activity  Legal domicile (state or Exempt Code Public charity Direct controlling foreign country)  section status (if section entity	Primary activity  Legal domicile (state or foreign country)  Legal domicile (state or foreign country)  Exempt Code Public charity  Section Status (if section entity entity)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

FOUNDATION, INC.

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

3 1	1 9	, ,										
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	(۱	(i)	(j)		(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	Dispropate alloc		Code V-UBI amount in box	Genera manag partne	l or Poing or?	Percentage ownership
		foreign country)		sections 512-514)		assets	Yes	No	20 of Schedule K-1 (Form 1065)	Yes N	lo	
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Part IV | Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

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Yes No

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

b Gift, grant, or capital contribution for related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s) t Loans or loan guarantees to related organization(s) f Sale of assets the related organization(s) f Sale of assets the related organization(s) f Lease of facilities, equipment, or other assets to related organization(s) f Lease of facilities, equipment, or other assets from related organization(s) f Lease of facilities, equipment, or other assets from related organization(s) f Refromance of services or membership or fundralsing solicitations for related organization(s) f Refromance of services or membership or fundralsing solicitations for related organization(s) f Refromance of services or membership or fundralsing solicitations by related organization(s) f Refromance of services or membership or fundralsing solicitations by related organization(s) f Refromance of services or membership or fundralsing solicitations by related organization(s) f Refromance of services or membership or fundralsing solicitations by related organization(s) f Refromance of services or membership or fundralsing solicitations by related organization(s) f Refromance of services or remembership or fundralsing solicitations by related organization(s) f Refromance of services or remembership or fundralsing solicitations s	а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a				
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FOUNDATION, INC.

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e)	(f) Share of total income	(g) Share of end-of-year assets	Dispr tior alloca	opor- nate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera manag partne Yes	(k) l or Percentage ownership

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